The University of Minnesota Twin Cities Will Be Preeminent in Solving the Grand Challenges of a Diverse and Changing World

As a Vitally Engaged 21st-Century Research University, We Will:

Leverage Our Breadth and Depth to Take on Society's Grand Challenges in Research, Creative Work, and Curriculum

Marshal the University's research and creative capacity to address grand challenges critical to our state, nation, and world

More coherent and coordinated approach to cross-disciplinary grand-challenges research

Jump-start institutional transformation by broadening areas of interdisciplinary focus where we have robust work:

- Sustainable, Healthy, Secure Food
- Advancing Industry While Conserving the Environment and Addressing Climate Change
- Building Vibrant Communities that Enhance Human Potential and Collective Well-Being in a Diverse and Changing Society

Bottom-up support for emerging challenge work

Recognize interdisciplinary work in P&T and regular evaluation

Ensure resources are in place for research goals

Prepare students to meet 21st-century challenges: new models of engaged, place-based education

Evolve liberal education requirements to integrate grand-challenges (pilot/phased approach)

for tomorrow's leaders

Develop grand-challenges co-curricular educational, research, and engagement opportunities

Develop Grand Challenges Scholars Program

Develop more University seminars on grand-challenges topics

Develop undergraduate minors on grandchallenge topics **Support Excellence and Reject Complacency**

Build on our strengths to create an invigorated culture at all levels— ambition, challenge, exploration, and innovation

Better align our time and money with our strategic priorities

Implement a broad campus climate initiative that pursues diversity, accountability, and civility, as well as academic freedom

Remove obstacles: decrease administrative burdens, make stop-doing lists, streamline processes

Improve communication: get better at expediting problem resolution; obtain timely and useful info from graduates for curriculum development and advising Aggressively Recruit, Retain, and Promote Field-Shaping Researchers and Teachers

Create a transformational culture of innovation in which there is flexibility as well as responsibility and accountability

Invigorate the process for recruiting the best researchers and teachers: establish appropriate resources for recruiting and hiring and permit strategic flexibility; aggressive approach to partner hires; improve diversity

Reinvigorate the faculty campus interview process

Ensure our culture encourages transformational scholarship: excellence for department heads; incentives to keep field-shapers; more strategic use of faculty awards; recruit and mentor excellent grad students; regular reviews of centers; incentives for directing major interdisciplinary centers

Build a Culture of Reciprocal Engagement That Capitalizes on Our Location

Support dynamic Universitycommunity partnerships to advance discovery, create pathways for students, and benefit our state and world

Build engagement culture: review criteria for evaluating engaged scholarship across units; include engagement in reviews of faculty members' research and teaching; review other policies/ practices; expand training for faculty, staff, and students

Convene community, business, and government partners around grand challenges

Expand community-engaged grand-challenges learning and career pathways for students

Make engagement more visible; create "front doors" for community and business stakeholders

University of Minnesota